



April 5, 2016

RE: 2.5 Million Man Hours LTI Free Celebration

On behalf of all of us at Lafarge, A Member of LafargeHolcim at the Exshaw Expansion Project, we thank you to all who were involved in this celebration. Your contributions that were donated were graciously received and much appreciated by the Contractors' workers who received them.

Through your commitment to our Safety Culture, we were able to achieve this incredible milestone. AGAIN, we thank you!

With Kind Regards,

Tom Seaboyer

The Management and Staff at the Exshaw Expansion Project

